

DESIGNING WHAT'S NEXT

Our approach to tomorrow
starts today.



Future LEX

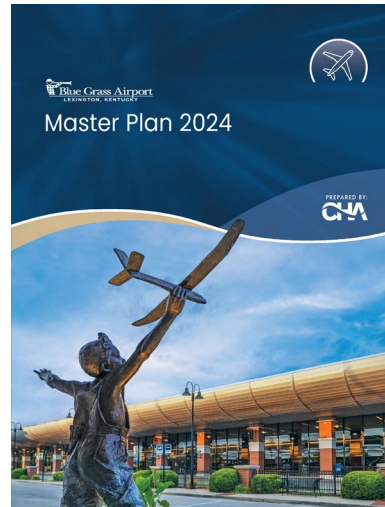
PLANNING AND DEVELOPMENT

Master Plan 2024 (Concluded)

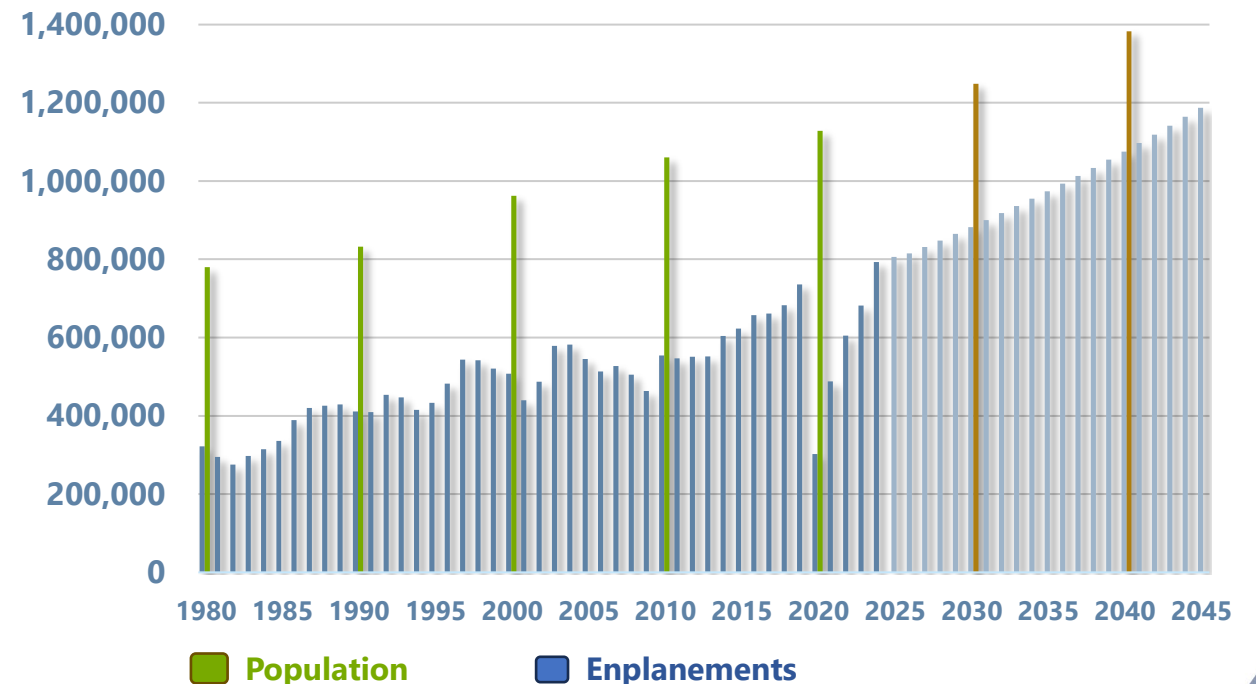
- Forecasts airport activity for the next 20 years
- Began in 2022 and incorporated input from industry professionals, community partners and the general public
- Determined significant expansion is needed for terminal, parking and other facilities

Terminal Area Plan 2025 (Concluded)

- Details the development of the terminal and surrounding facilities



FORECASTED ENPLANEMENTS (Passengers boarding an airplane at LEX)





FUTURE LEX CONCEPT & PHASING

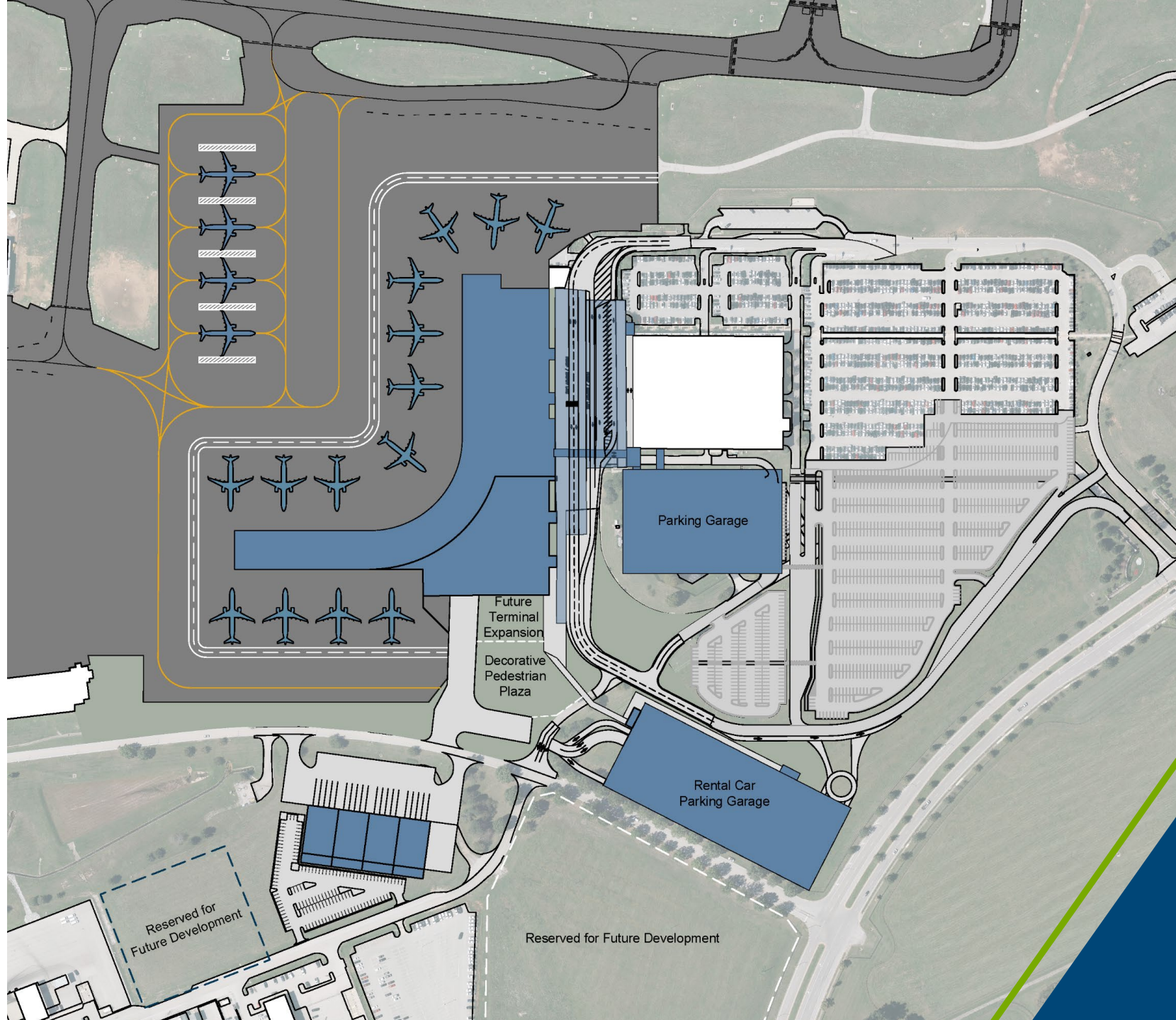


CONCEPT SITE PLAN

14 Gates + 4 Remote Aircraft Parking

0 Existing ✈️ + 14 New 🛩️

Duration: 129 months



EXISTING CONDITIONS

10 Gates

10 Existing ✈️ + 0 New 🛩️

Notes:

- 10 gates split between Concourse A and Concourse B
- No remote aircraft parking positions



PHASE 1

10 Gates

10 Existing ✈️ + 0 New 🛩️

Duration: 8 months

Phasing Notes:

- Construct new rental car ready return facility
- Construct new flex space to accommodate Tex Sutton and Delta Cargo
- Utility deconflicting and new corridors



PHASE 2A

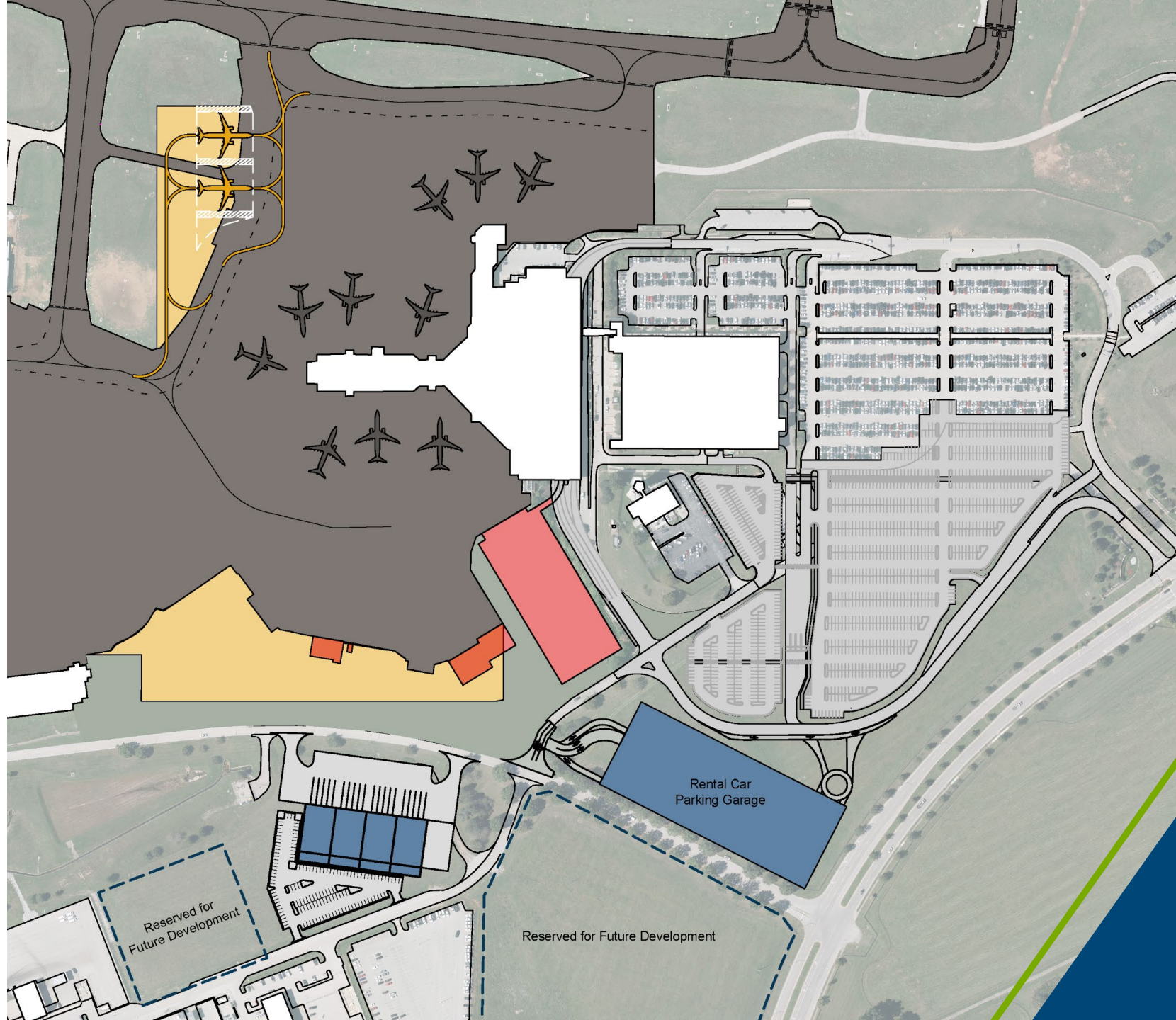
10 Gates + 2 Remote

10 Existing ✈️ + 0 New 🛩️

Duration: 8 months

Phasing Notes:

- Demo existing rental ready return facility
- Demo existing U.S. Customs & Border Patrol, Delta Cargo and Tex Sutton facilities
- Construct apron expansion



PHASE 2B

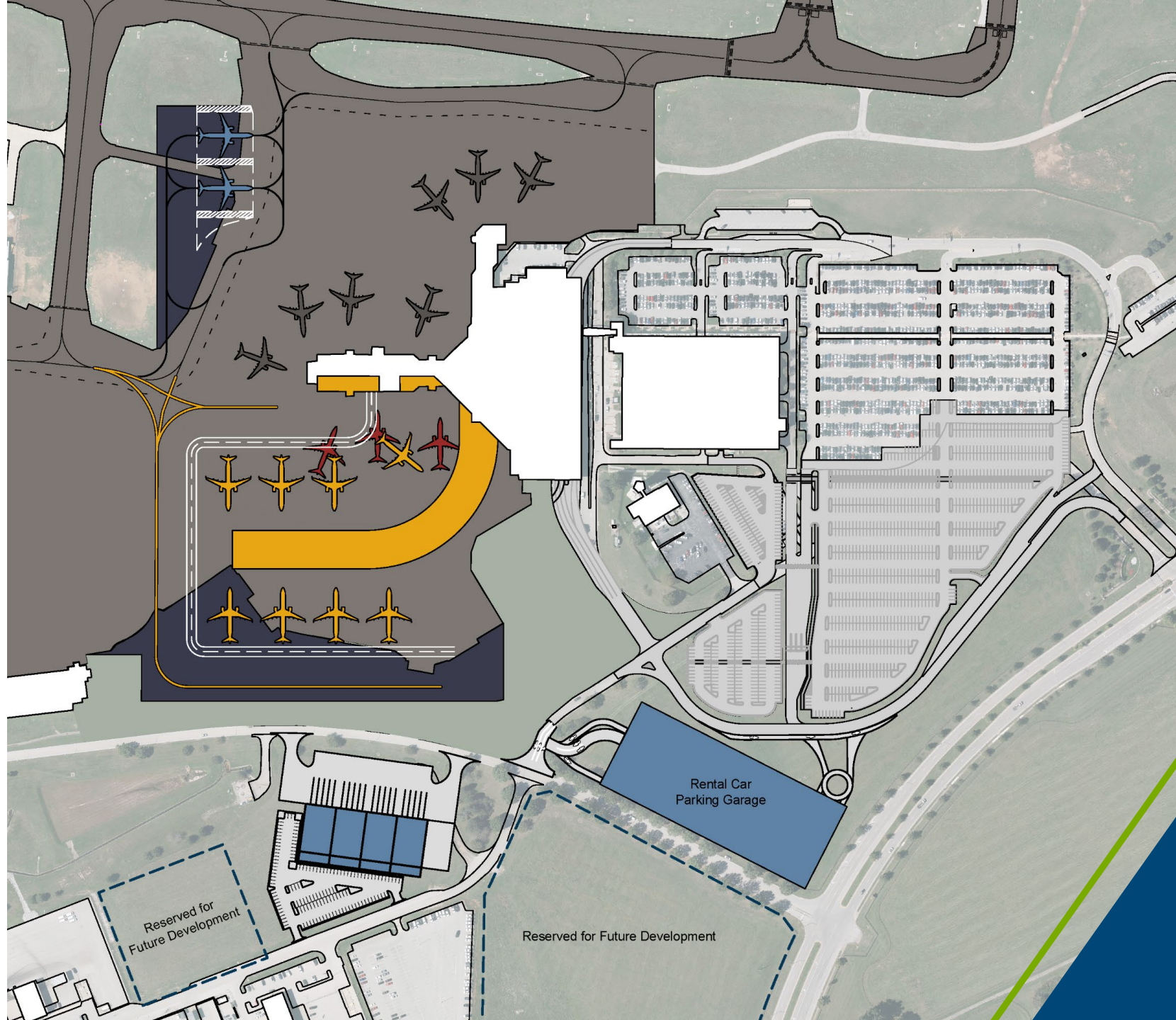
15 Gates + 2 Remote

7 Existing ✈️ + 8 New 🛩️

Duration: 18 months

Phasing Notes:

- Construct new concourse and apron with 8 new gates
- Renovate and convert decommissioned gate seating areas



PHASE 3

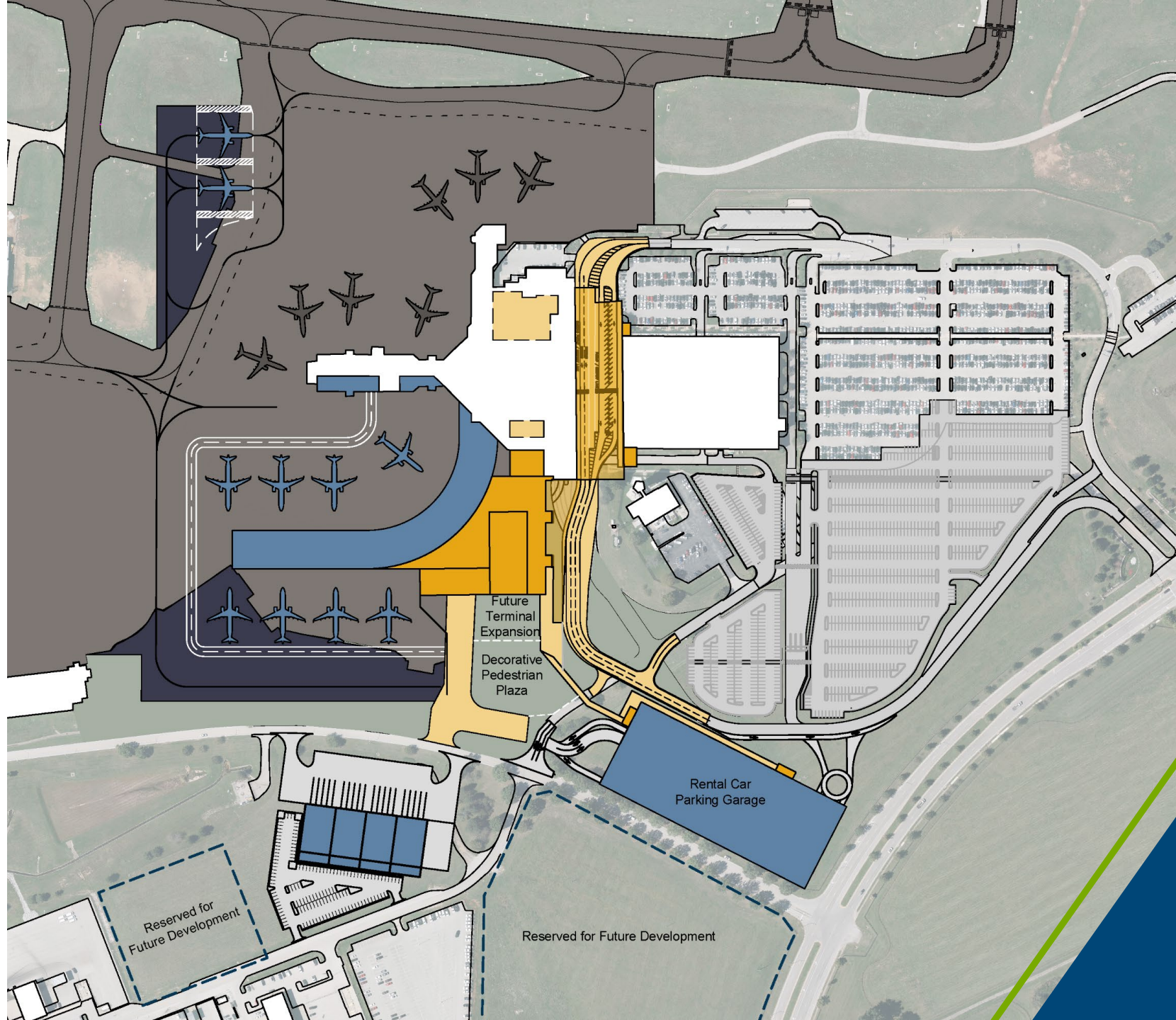
15 Gates + 2 Remote

7 Existing ✈️ + 8 New ✈️

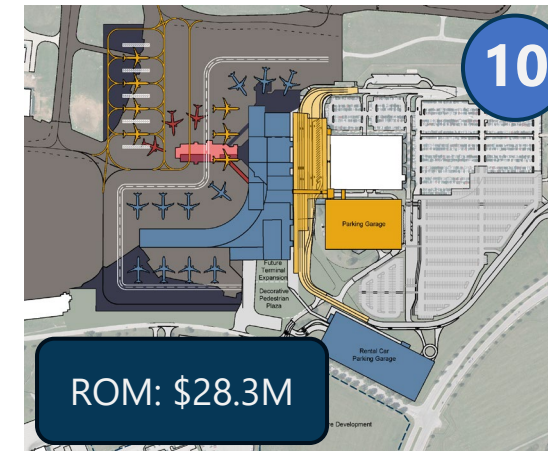
Duration: 18 months

Phasing Notes:

- Expand baggage claim hall
- Renovate and convert baggage claim to expand airline ticketing and associated offices
- Construct a new or expanded security screening checkpoint
- Expand/improve terminal landside curb front



PHASE 4 THROUGH 10



COMPLETE PROGRAM

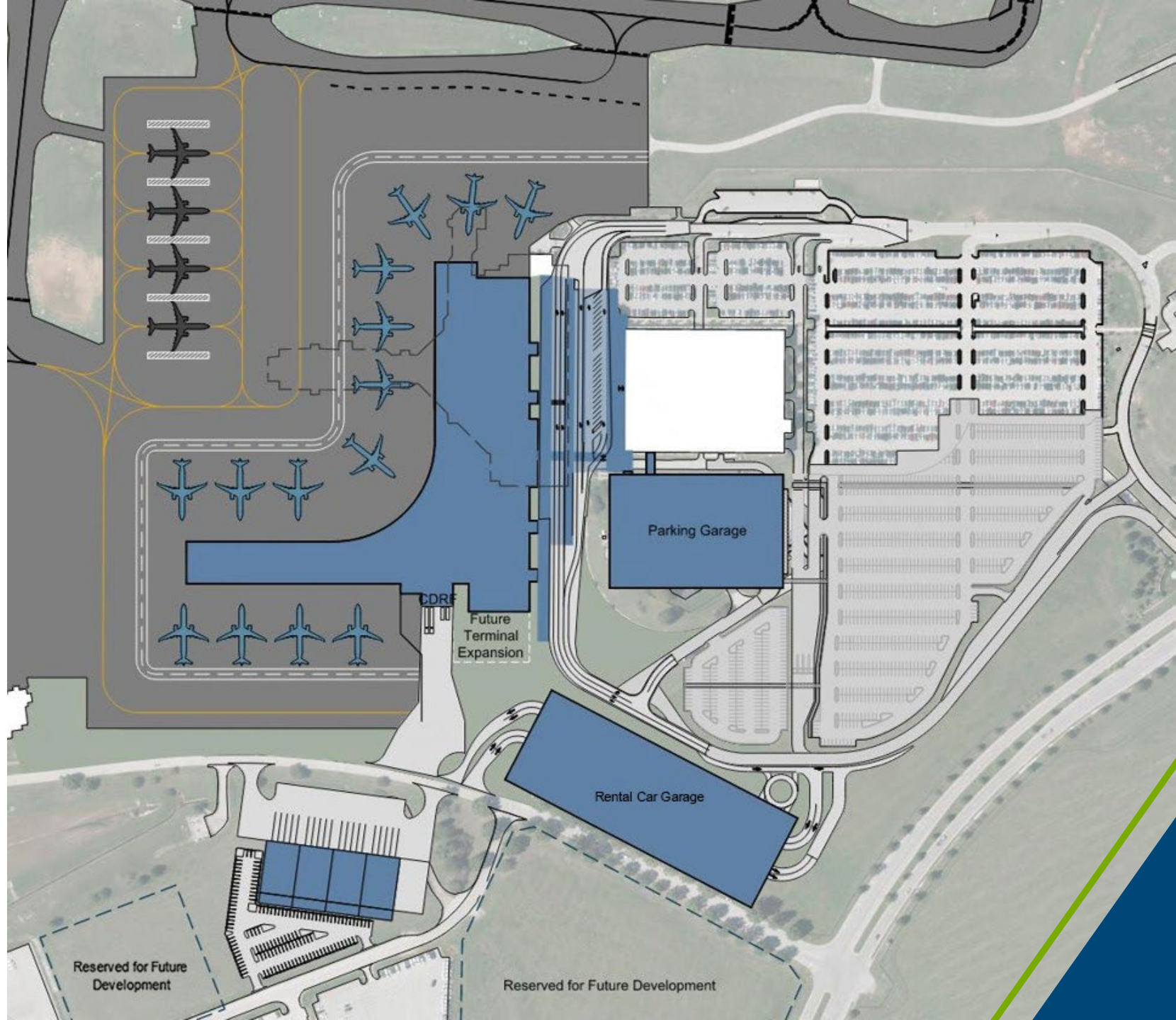
14 Gates + 4 Remote

0 Existing ✈️ + 14 New 🛩️

Duration: 129 months

Financial:

- Total PTD Investment: **\$776.5M**
 - Phase I: \$30.0M
 - Phase II: \$271.5M
 - Phase III: \$151.4M
 - Phase IV: \$14.8M
 - Phase V: \$50.9M
 - Phase VI: \$58.9M
 - Phase VII: \$80.3M
 - Phase VIII: \$41.5M
 - Phase IX: \$50.9M
 - Phase X: \$26.3M



TERMINAL EXPANSION



Existing Terminal Area



Future Terminal Area Concept

ENABLING PROJECT UPDATES



TERMINAL DRIVE RELOCATION & PARKING EXPANSION

- Realigns Terminal Drive into a larger circulation road
- Expands paid parking by approximately 800 spaces
- Creates a new exit plaza and an automated exit lane
- Adds amenities to Cell Phone Waiting Area, including seating, landscaping, walking paths and shade sails





FLEX DEVELOPMENT

Design/Bid/Build

Design: Ongoing, expected completion early 2027
Facility Completion: Expected early 2028

Design and construction of flex warehouse spaces to accommodate displaced tenants

- 40,000 sq. ft. total footprint
- 10,000 sq. ft. each unit
 - Split into warehouse and office space
- Customer parking in front, loading docks in rear



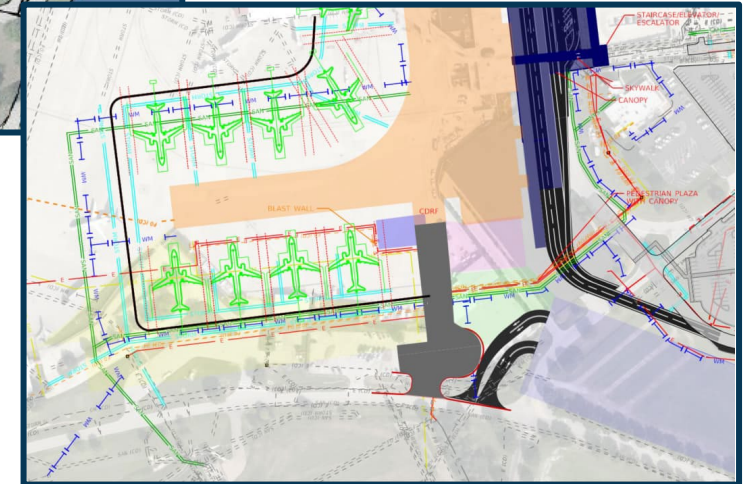
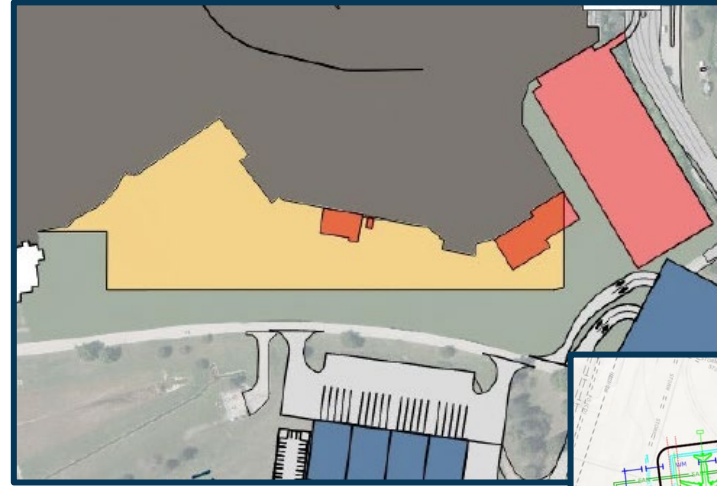
UTILITIES, STORMWATER, APRON EXPANSION

Design/Bid/Build

Design: Ongoing, expected completion early 2027

Construction: Expected completion 2028

- Establish utility corridor to service Airport Road and future concourse expansion
- Expand stormwater infrastructure to support future development, expand deicing operations serviceable footprint
- Expand terminal apron with two remote parking positions along TWY C



RELOCATE RENTAL CAR GARAGE

Progressive Design/Build

Contract Awarded July 2026 to Whiting Turner, Inc.
Facility Completion: Expected early 2028

- Construct a new multi-level rental car (RAC) ready return facility and attached customer service building to relocate all RAC operations
- Redesign traffic flows to service new facilities and accommodate future development along Airport Road
- Construct new ground transportation plaza between the existing terminal and new RAC garage



TEAM UPDATE AND INTRODUCTIONS



RFQ: PROGRAM MANAGEMENT SERVICES

Project Team: HDR, Inc.

Term: Five Years

General Advisory Services

***Program Governance & Leadership**, Controls & Performance Management, Schedule Management, Budget & Funding Strategy, Risk Management, Document Control & Quality Oversight*

Design Management

***Coordination and Oversight**, QA/QC, Stakeholder Coordination, Design Controls*

Preconstruction Management

*Strategy & CMAR Integration, **RPR Coordination**, Constructability & Value Engineering, Cost Estimating & Schedule Development, Phasing, Logistics, & Enabling Work, Procurement*

Construction Management

Oversight Integration, Site Supervision, Schedule, Cost, & Change Management, Phasing, Readiness and Closeout Integration

Commissioning

Strategy & Planning, Data Management, System Testing & Verification, ORAT Support, Transition Readiness, Post-Commissioning Support & Optimization

RFQ: ARCHITECTURAL AND ENGINEERING DESIGN SERVICES

Project Team: Mead & Hunt, Inc.
Term: Five Years

- All design development, up to but **not including** Terminal Concourse Expansion and Rental Car Garage (alternative delivery methods)
- Ongoing project examples: Flex Development Warehouse; Utilities, Stormwater, and Apron Expansion project; and other design efforts not included in Future LEX program

TERMINAL ARCHITECT RFQ



CONCOURSE EXPANSION

Terminal Architect

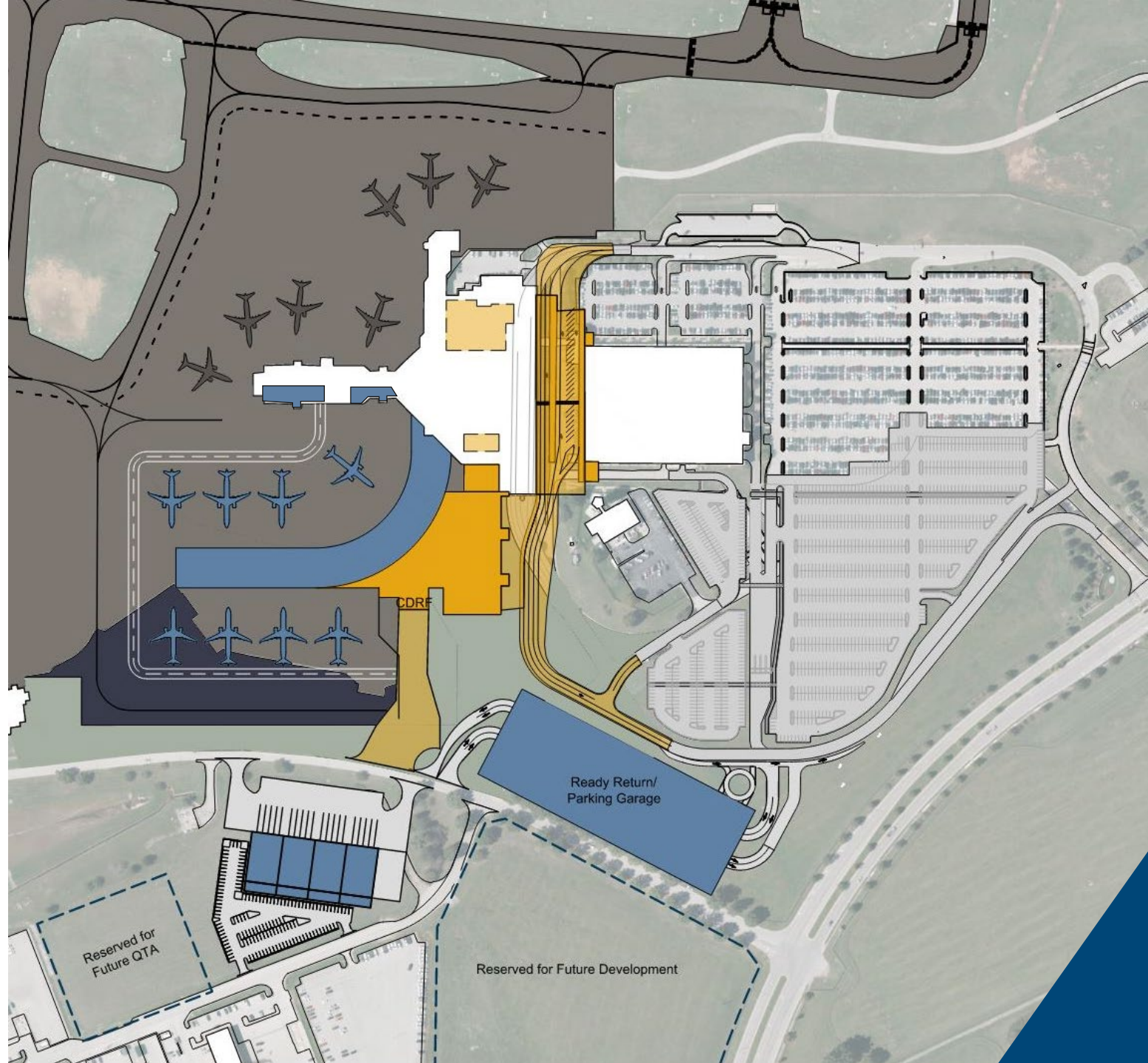
Solicitation: August 17, 2026

Design: 2026-2027

Construction: 2027-2029

The selected Architect will provide comprehensive design services and be engaged in early conceptual design through construction administration and project closeout.

Working closely with the Program Manager, the Airport and the CMAR, the Architect will be a primary driver of design quality, regulatory compliance, stakeholder requirements and will coordinate with stakeholders to achieve a target value design.



TERMINAL ARCHITECT SERVICES—SCOPE OF WORK

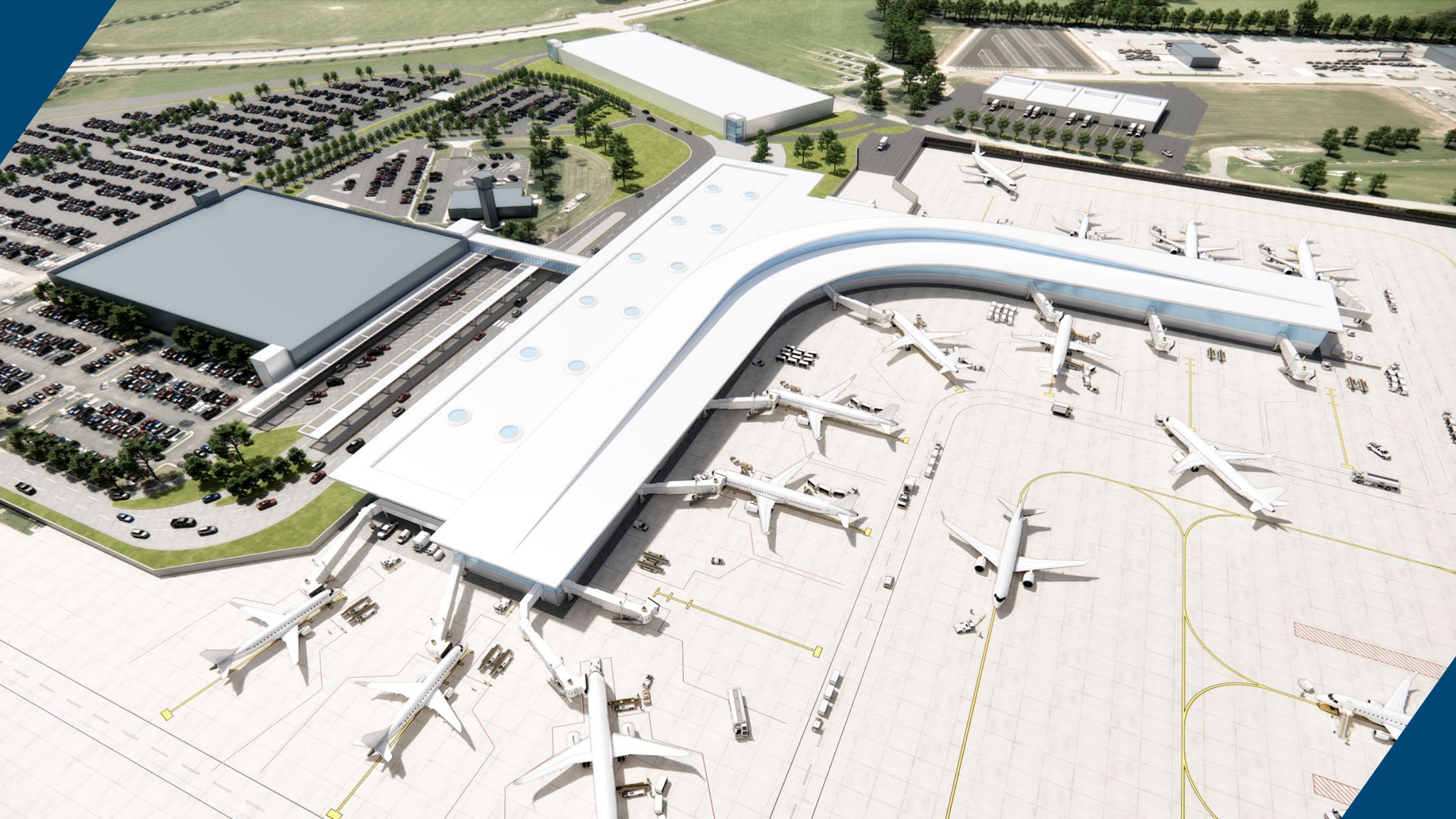
- **Pre-Design and Program Confirmation**
 - Program Validation and Refinement
 - Existing Conditions Assessment
 - CMAR Early Engagement Coordination
- **Conceptual and Schematic Design**
- **Design Development**
 - Guaranteed Maximum Price Support
- **Construction Documents**
 - Document Control and BIM Requirements
- **Bidding and Procurement Assistance**
- **Construction Administration**
- **Special Studies and Supplemental Services**
 - Sustainability and Resilience Planning
 - Passenger Experience Design
 - IT, Communications and Security Systems

RFQ: TERMINAL ARCHITECT SERVICES

Date/Time	Activity
August 17	Request for Qualifications issued
August 28	Requests for Clarifications due
September 17 2pm EST	STATEMENT OF QUALIFICATIONS DUE
November 2 – 13 (tentative)	Short List firms interviewed
November 16 (tentative)	Selection notification
December 3	Anticipated Notice to Proceed

WHAT CONTRACTS ARE PRECLUDED?

	Program Manager	RPR Services	A/E Design	Rental Car Garage	Terminal Architectural	Terminal CMAR
Program Manager		Not Precluded	Precluded	Not Precluded	Precluded	Precluded
RPR Services	Not Precluded		Precluded	Precluded	Precluded	Precluded
A/E Design	Precluded	Precluded		Not Precluded	Not Precluded	Not Precluded
Rental Car Garage	Not Precluded	Precluded	Not Precluded		Not Precluded	Not Precluded
Terminal Architectural	Precluded	Precluded	Not Precluded	Not Precluded		Precluded
Terminal CMAR	Precluded	Precluded	Not Precluded	Not Precluded	Precluded	



An aerial photograph of a golf course. In the foreground, there's a large green field with a clubhouse and several golf carts. A winding path or road cuts through the middle ground. In the background, there are more golf course features and a city skyline in the distance. The image is partially covered by a dark blue geometric overlay on the left side.

THANK YOU

Together, let's design the approach
ahead for LEX.